COMBINED FINANCIAL STATEMENTS AND
SUPPLEMTARY INFORMATION
FOR THE YEARS ENDED JULY 31, 2024 AND 2023
AND
INDEPENDENT AUDITORS' REPORT AND
REPORTS ON COMPLIANCE AND INTERNAL CONTROL

COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

TABLE OF CONTENTS

	<u>Page(s</u>)
Independent Auditors' Report	1 - 3
Financial Statements:	
Combined Statements of Financial Position	4
Combined Statements of Activities	5
Combined Statements of Functional Expenses	6 - 9
Combined Statements of Cash Flows	10
Notes to Combined Financial Statements	11 – 23
Combining Information:	
Schedule A – Combining Schedule of Financial Position	24
Schedule B – Combining Schedule of Activities	25
Supplementary Information Required by New Hampshire Housing:	
Whispering Pines II	26 – 32
J.B. Milette Manor	33 – 38
Sherburne Woods	39 - 45
Schedule of Expenditures of Federal Awards	46 - 48
Notes to Schedule of Expenditures of Federal Awards	49
Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	50 - 51
Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance	52 - 54
Schedule of Findings and Questioned Costs	55
Summary Schedule of Prior Audit Findings	56

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Southern New Hampshire Services, Inc. and Affiliate

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Southern New Hampshire Services, Inc. and Affiliate (a nonprofit organization), which comprise the combined statements of financial position as of July 31, 2024 and 2023, and the related combined statements of activities and changes in net assets, functional expenses and cash flows for the years then and the related notes to the financial statements.

In our opinion, the combined financial statements present fairly, in all material respects, the financial position of Southern New Hampshire Services, Inc. and Affiliate as of July 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Southern New Hampshire Services, Inc. and Affiliate and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements related to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the combined financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Southern New Hampshire Services, Inc. and Affiliate's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentation, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the combined financial statements.

In performing an audit in accordance with generally accepted auditing standards and Government Auditing Standards, we:

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the combined financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of Southern New Hampshire Services, Inc.
 and Affiliate's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Southern New Hampshire Services, Inc. and Affiliate's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the combined financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards, is presented for purposes of additional analysis and is not a required part of the combined financial statements. Additionally, the combining schedules of financial position and combining schedules of activities are presented for additional analysis and are not a required part of the combined financial statements. Additionally, the supplementary information as required by New Hampshire Housing is presented for additional analysis and is not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 31, 2025, on our consideration of Southern New Hampshire Services, Inc. and Affiliate's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Southern New Hampshire Services, Inc. and Affiliate's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Southern New Hampshire Services, Inc. and Affiliate's internal control over financial reporting and compliance.

Dover, New Hampshire March 31, 2025

COMBINED STATEMENTS OF FINANCIAL POSITION JULY 31, 2024 AND 2023

ASSETS

		<u>2024</u>		<u>2023</u>
CURRENT ASSETS Cash Investments Grants receivable Accounts receivable Prepaid expenses	\$	9,539,517 9,456,835 4,269,703 836,027 189,485	\$	10,382,755 10,089,918 4,657,945 1,075,088 311,983
Total current assets		24,291,567		26,517,689
PROPERTY Land Buildings and improvements Vehicles and equipment Total property Less: accumulated depreciation Property, net	_	4,166,475 18,071,076 1,644,351 23,881,902 6,907,196 16,974,706	_	4,060,574 14,624,467 1,748,567 20,433,608 6,392,579 14,041,029
OTHER ASSETS				
Restricted cash		530,820	_	500,770
TOTAL ASSETS	<u>\$</u>	41,797,093	<u>\$</u>	41,059,488
<u>LIABILITIES AND NET ASSETS</u>				
CURRENT LIABILITIES Current portion of long term debt Accounts payable Accrued payroll and related expenses Accrued compensated absences Other liabilities Refundable advances Tenant security deposits	\$	91,766 1,291,035 2,310,624 405,259 299,675 1,056,760 80,712	\$	87,597 2,053,707 1,952,587 421,706 235,052 2,209,618 82,007
Total current liabilities		5,535,831		7,042,274
LONG TERM LIABILITIES Long term debt, less current portion shown above	_	1,309,061	_	1,389,230
Total liabilities		6,844,892		8,431,504
NET ASSETS Without donor restrictions	_	34,952,201	_	32,627,984
TOTAL LIABILITIES AND NET ASSETS	\$	41,797,093	\$	41,059,488

COMBINED STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED JULY 31, 2024 AND 2023

		<u>2024</u>	<u>2023</u>
REVENUES, GAINS AND OTHER SUPPORT			
Grant revenue	\$	40,037,178	\$ 110,665,844
Program service fees	·	754,401	804,331
Local funding		277,042	192,419
Rental income		930,124	1,134,229
Gifts and other contributions		297,407	286,973
Interest and dividend income		293,616	463,090
Realized loss on investments		(109,036)	-
Unrealized Gain (loss) on investments		895,857	(60,130)
Miscellaneous		262,632	160,034
In-kind contributions		3,634,310	1,406,827
Forgiveness of debt		-	440,000
Gain (loss) on disposal of property		(42,374)	495,109
Total revenues, gains and other support		47,231,157	115,988,726
EXPENSES			
Program services			
Child development		13,361,608	10,344,050
Community services		1,719,902	1,380,399
Economic and workforce development		4,159,088	5,576,367
Energy		15,983,329	21,055,560
Language and literacy		202,317	217,448
Housing and homeless		1,089,085	65,332,498
Nutrition and health		2,078,468	2,206,763
Special projects		2,008,413	2,031,500
Volunteer services		130,692	119,653
SNHS Management Corporation		2,135,197	2,726,036
Total program services		42,868,099	110,990,274
Supporting activities			
Management and general expense		2,038,841	2,078,577
Total expenses		44,906,940	113,068,851
CHANGE IN NET ASSETS		2,324,217	2,919,875
NET ASSETS, BEGINNING OF YEAR		32,627,984	29,708,109
NET ASSETS, END OF YEAR	\$	34,952,201	\$ 32,627,984

COMBINED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JULY 31, 2024

Program Services Economic and Nutrition Workforce Child Community Language and Housing and Health **Development** Services **Development Energy** Literacy and Homeless **EXPENSES** \$ 5,682,528 \$ 663,139 \$ 1,359,974 \$ 2,225,179 153,860 \$ 305,367 \$ 828,916 Payroll 50,321 Payroll taxes 427,885 102,144 168,885 9,928 23,053 62,652 Fringe benefits 1,269,938 97,327 249,982 545,182 7,603 61,141 167,626 3,503 1,496 8,364 12,306 Workers compensation insurance 56,257 2,135 356 Unemployment 28,411 3,316 6,800 11,163 769 4,146 1,517 Retirement benefits 126,947 377,365 63,800 104,471 1,281 17,244 45,474 408.393 1,384,552 597 10.820 Consultant and contractual 61.596 215,830 49.282 1,275 90,475 10,773 28,630 47,720 Travel and transportation 65,243 213 Conferences and meetings 23,627 1,931 8,323 1,415 Occupancy 689,746 150,334 479,230 144,818 7,350 12,782 68,364 Advertising 65,249 10,262 7,153 1,386 Supplies 249,114 18,692 5.061 307,630 103,346 11,668 6,435 Equipment rentals and maintenance 28,833 9,837 1,399 59,413 828 204 1,099 Insurance 28.953 72,643 3,303 36,203 5,928 5.580 Telephone 71,022 20,988 31,413 40,115 3,896 17,200 85,266 898 Postage 141 38,986 16 2,321 Printing and publications 2,600 6,877 **Subscriptions** Program support 178,285 45,429 5,404 6,265 Interest 255,012 4,238 Depreciation 122,305 26,241 6,143 1,968 7.947 Assistance to clients 250,501 16,809 1,488,432 10,952,537 586,715 427,197 Other expense 194,395 10,855 54,383 80,360 168 569 4,181 Miscellaneous 1,433 3,604 2,556 53 304 5,209 11,777 3,634,310 In-kind expenses **SUBTOTAL** 13,483,130 1,943,519 4,171,618 16,055,130 202,317 1,102,739 2,092,160 (121,522)(223,617)(12,530)(71,801)(13,654)(13,692)Eliminations \$ 13,361,608 \$ 1,719,902 \$ 4,159,088 \$ 15,983,329 202,317 \$ 1,089,085 2,078,468 **TOTAL EXPENSES**

COMBINED STATEMENT OF FUNCTIONAL EXPENSES (Continued) FOR THE YEAR ENDED JULY 31, 2024

	Program Services				Services	
		SNHS			Management	
	Special	Volunteer	Management	Total Program	and	2024
	Projects	Services	Corporation	Services	General	<u>Total</u>
EXPENSES						
Payroll	\$ 87,778	\$ 79,798	\$ 539,999	\$ 11,926,538	\$ 1,335,532	\$ 13,262,070
Payroll taxes	6,714	5,476	42,730	899,788	96,953	996,741
Fringe benefits	1,871	22,982	85,311	2,508,963	157,340	2,666,303
Workers compensation insurance	298	88	4,248	89,051	2,602	91,653
Unemployment	439	399	2,403	59,363	6,700	66,063
Retirement benefits	7,463	5,696	45,140	794,881	129,116	923,997
Consultant and contractual	1,808,222	343	90,132	4,029,767	172,124	4,201,891
Travel and transportation	6,147	7,756	43,609	301,841	5,190	307,031
Conferences and meetings	7,412	· -	28,078	70,786	849	71,635
Occupancy	12,000	-	596,010	2,160,634	57,121	2,217,755
Advertising	· -	-	1,845	85,895	, -	85,895
Supplies	518	1,824	46,796	751,084	33,209	784,293
Equipment rentals and maintenance	2,239	, -	19,527	123,379	8,148	131,527
Insurance	2,664	1,762	55,324	212,360	4,288	216,648
Telephone	3,360	3,027	28,769	305,056	15,246	320,302
Postage	· -	465	826	43,653	11,675	55,328
Printing and publications	-	-	_	9,477	, -	9,477
Subscriptions	-	600	875	1,475	89	1,564
Program support	148,174	-	99,388	476,680	_	476,680
Interest	, <u>-</u>	-	42,841	49,106	_	49,106
Depreciation	59,352	-	389,618	872,824	3,579	876,403
Assistance to clients	1,255	-	3,546	13,726,992	, <u>-</u>	13,726,992
Other expense	249	_	6,950	352,110	1,405	353,515
Miscellaneous	432	476	60,709	86,553	829	87,382
In-kind expenses	_	<u>-</u>		3,634,310	<u> </u>	3,634,310
SUBTOTAL	2,156,587	130,692	2,234,674	43,572,566	2,041,995	45,614,561
Eliminations	(148,174)		(99,477)	(704,467)	(3,154)	(707,621)
TOTAL EXPENSES	\$ 2,008,413	\$ 130,692	\$ 2,135,197	\$ 42,868,099	\$ 2,038,841	\$ 44,906,940

Support

COMBINED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JULY 31, 2023

Program Services Economic and Nutrition Workforce Child Community Language and Housing and **Literacy** Health **Development** Services **Development Energy** and Homeless **EXPENSES** \$ 4,687,629 \$ 531,680 \$ 2,009,063 \$ 1,938,086 203,503 \$ 1,431,041 \$ 857,455 Payroll 349,470 Payroll taxes 40,180 151,567 146,475 14,563 108,336 64,713 Fringe benefits 1,443,535 88.342 440,413 503,989 20,634 295,713 210,743 82,817 5,964 3,854 10,384 4,371 Workers compensation insurance 2,874 21,143 Unemployment 13,237 1,219 5,089 5,495 549 2,692 2,398 Retirement benefits 58,784 342,791 48,717 153,650 119,927 5,789 67,638 50.990 274.726 Consultant and contractual 300,288 1,347,342 878 1,154,158 12.482 16,212 32,691 Travel and transportation 92,430 48,501 46,755 168 2,611 Conferences and meetings 14,430 9,636 830 Occupancy 706,464 153,012 508,703 136,509 30,171 190,186 71,981 Advertising 5,915 8,628 75 134 25 Supplies 22,767 130,317 71,748 283,941 303,547 16,260 4,592 Equipment rentals and maintenance 3,805 911 8,610 31,905 443 589 27,842 Insurance 23.033 45,759 2,720 22,872 6.572 4.317 Telephone 86,959 17,736 37,596 36,512 4,561 45,272 70,491 Postage 1,402 1,010 36,476 16,742 2,468 Printing and publications 3,026 5,272 **Subscriptions** 696 Program support 6,016 110,075 29,932 Interest 6.411 Depreciation 182.997 20.641 43.484 8.534 1,968 6.627 12.983 Assistance to clients 349,924 11,386 1,737,805 16,521,194 61,950,040 521,950 Other expense 316,567 2,113 108,073 26,625 2,379 2,503 25 Miscellaneous 14,710 1,183 1,879 2,527 1,003 4,215 1,406,827 In-kind expenses **SUBTOTAL** 10,474,721 1,418,060 5,586,497 21,113,876 292,240 65,357,221 2,262,193 (130,671)(55,430)Eliminations (37,661)(10,130)(58,316)(74,792)(24,723)\$ 10,344,050 \$ 1,380,399 \$ 5,576,367 \$ 21,055,560 217,448 \$ 65,332,498 2,206,763 **TOTAL EXPENSES**

COMBINED STATEMENT OF FUNCTIONAL EXPENSES (Continued) FOR THE YEAR ENDED JULY 31, 2023

	Program Services			Services		
		SNHS			Management	
	Special	Volunteer	Management	Total Program	and	2023
	Projects	Services	Corporation	Services	General	<u>Total</u>
EXPENSES	_ 					
Payroll	\$ 64,397	\$ 78,563	\$ 702,669	\$ 12,504,086	\$ 1,329,230	\$ 13,833,316
Payroll taxes	4,773	5,550	51,177	936,804	95,465	1,032,269
Fringe benefits	2,551	25,583	211,953	3,243,456	176,241	3,419,697
Workers compensation insurance	306	145	10,911	142,769	4,432	147,201
Unemployment	135	233	1,392	32,439	2,884	35,323
Retirement benefits	5,715	6,920	53,840	863,771	130,495	994,266
Consultant and contractual	1,882,405	335	137,435	5,161,039	205,722	5,366,761
Travel and transportation	3,699	3,910	49,033	296,010	4,893	300,903
Conferences and meetings	5,972	, -	34,047	64,915	1,074	65,989
Occupancy	12,000	-	689,228	2,498,254	59,745	2,557,999
Advertising	, <u>-</u>	1,047	1,574	17,398	25	17,423
Supplies	284	3,041	19,953	856,450	23,581	880,031
Equipment rentals and maintenance	22,835	13	18,642	115,595	5,989	121,584
Insurance	2,244	1,762	51,158	160,437	10,498	170,935
Telephone	2,750	3,751	31,762	337,390	17,767	355,157
Postage	· -	665	718	59,481	11,475	70,956
Printing and publications	-	-	_	8,298	· <u>-</u>	8,298
Subscriptions	-	0	1,199	1,895	129	2,024
Program support	1,143	-	89,936	237,102	_	237,102
Interest	, <u>-</u>	-	45,072	51,483	_	51,483
Depreciation	43,940	-	393,865	715,039	4,114	719,153
Assistance to clients	3,500	-	35,401	81,131,200	, -	81,131,200
Other expense	11,879	424	12,233	482,796	400	483,196
Miscellaneous	252	3,328	96,859	125,981	66	126,047
In-kind expenses		_		1,406,827	<u> </u>	1,406,827
SUBTOTAL	2,070,780	135,270	2,740,057	111,450,915	2,084,225	113,535,140
Eliminations	(39,280)	(15,617)	(14,021)	(460,641)	(5,648)	(466,289)
TOTAL EXPENSES	\$ 2,031,500	<u>\$ 119,653</u>	\$ 2,726,036	\$ 110,990,274	\$ 2,078,577	\$ 113,068,851

Support

COMBINED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	2024	<u>2023</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 2,324,217	\$ 2,919,875
Adjustments to reconcile change in net assets to	. , ,	. , ,
net cash from operating activities:		
Depreciation	876,403	719,153
Loss (gain) on disposal of property	42,374	(495,109)
Unrealized loss (gain) on investments	(895,857)	60,130
Realized loss on investments	109,036	(440,000)
Forgiveness of debt Decrease (increase) in assets:	-	(440,000)
Grants receivable	388,242	(198,982)
Accounts receivable	239,061	(125,186)
Prepaid expenses	122,498	(182,773)
Increase (decrease) in liabilities:	,	(10=,110)
Accounts payable	(722,847)	495,206
Accrued payroll and related expenses	358,037	306,419
Accrued compensated absences	(16,447)	14,581
Other liabilities	(107,650)	12,958
Refundable advances	(1,152,858)	(2,181,022)
Tenant security deposits	(1,295)	(13,750)
NET CASH PROVIDED BY OPERATING ACTIVITIES	1,562,914	891,500
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of property	(3,720,006)	(2,144,901)
Proceeds from disposal of property	-	709,171
Proceeds from sale of investment	1,700,000	-
Purchase of investments, reinvested dividends and capital gains	(280,096)	(453,212)
NET CASH USED IN INVESTING ACTIVITIES	(2,300,102)	(1,888,942)
CASH FLOWS FROM FINANCING ACTIVITIES Repayment of long term debt	(76,000)	(72,622)
NET CASH USED IN FINANCING ACTIVITIES	(76,000)	(72,622)
NET DECREASE IN CASH AND RESTRICTED CASH	(813,188)	(1,070,064)
CASH AND RESTRICTED CASH, BEGINNING OF YEAR	10,883,525	11,953,589
CASH AND RESTRICTED CASH, END OF YEAR	\$ 10,070,337	\$ 10,883,525
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION		
Cash paid during the year for interest	\$ 49,106	\$ 51,483
SUPPLEMENTAL DISCLOSURES OF NONCASH FINANCING ACTIVITIES		
Building Improvements in the current year in accrued expenses	<u>\$ 172,273</u>	<u> </u>
Building Improvements in the current year in accounts payable	\$ 527,653	\$ 567,478
Building Improvements in the prior year in accounts payable, paid in the current year	\$ (567,478)	\$ -
CASH AND RESTRICTED CASH	A 0 500 517	Ф 40 000 7 55
Cash Pacturists of peach	\$ 9,539,517	\$ 10,382,755
Restricted cash	530,820	500,770
Total cash and restricted cash	\$ 10,070,337	\$ 10,883,525
See Notes to Combined Financial Statements		

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

NOTE 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

General

Southern New Hampshire Services, Inc. and affiliate (the Organization) is a nonprofit umbrella corporation that offers an array of services to the elderly, disabled, and low-income households in New Hampshire's Hillsborough County and Rockingham County. The Organization's programs provide assistance in the areas of education, child development, employment, energy and its conservation, housing, and homelessness prevention. The Organization is committed to providing respectful support services and assisting individuals and families in achieving self-sufficiency by helping them overcome the causes of poverty. The primary source of revenues is derived from governmental contracts. Services are provided through Southern New Hampshire Services, Inc., and SNHS Management Corporation.

Basis of Accounting

The Organization prepares its combined financial statements utilizing the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Basis of Presentation

The combined financial statements of the Organization have been prepared in accordance with U.S. generally accepted accounting principles (US GAAP), which require the Organization to report information regarding its financial position and activities according to the following net asset classifications. The classes of net assets are determined by the presence or absence of donor-imposed restrictions.

Net assets without donor restrictions - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the Board of Directors.

<u>Net assets with donor restrictions</u> - Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be fulfilled and removed by actions of the Organization pursuant to those stipulations or by passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as an increase in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

As of July 31, 2024 and 2023, the Organization had no net assets with donor restrictions.

Combined Financial Statements

The combined financial statements include the accounts of SNHS Management Corporation because Southern New Hampshire Services, Inc. controls more than 50% of the voting power. All significant intercompany items and transactions have been eliminated from the basic combined financial statements.

Southern New Hampshire Services, Inc and SNHS Management Corporation are governed by separate boards of directors and each Organization files its own form 990 with the IRS. See combining schedules on pages 25 and 26 of these financial statements.

Estimates

The preparation of combined financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results may differ from these amounts.

Cash and Cash Equivalents

For the purpose of the combined statements of cash flows, the Organization considers all unrestricted highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. The Organization has no cash equivalents as of July 31, 2024 and 2023.

Current Vulnerabilities Due to Certain Concentrations

The Organization is operated in a heavily regulated environment. The operations of the Organization are subject to the administrative directives, rules and regulations of federal, state and local regulatory agencies. Such administrative directives, rules and regulations are subject to change by an act of Congress or Legislature. Such changes may occur with little notice or inadequate funding to pay for the related cost, including the additional administrative burden, to comply with a change.

Concentration of Credit Risk

The Organization maintains its cash balances at several financial institutions located in New Hampshire and Maine. The balances are insured by the Federal Deposit Insurance Organization (FDIC) up to \$250,000 per financial institution. In addition, on October 2, 2008, the Organization entered into an agreement with its principal banking partner to collateralize deposits in excess of the FDIC insurance limitation on some accounts. The balances, at times, may exceed amounts covered by the FDIC and collateralization agreements. It is the opinion of management that there is no significant risk with respect to these deposits at either July 31, 2024 and 2023.

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

Accounts and Grants Receivable

All accounts and grants receivable are stated at the amount management expects to collect from balances outstanding at year-end. The Organization uses historical loss information based on the aging of receivables as the basis to determine expected credit losses from receivables and believes that the composition of receivables at year-end is consistent with historical conditions as credit terms and practices and the client base has not changed significantly. The allowance for uncollectible accounts was estimated to be zero at July 31, 2024 and 2023, respectively.

Support and Revenue Recognition

Contracts with Customers

Program fees are reported at the amount that reflects the consideration to which the Organization expects to be entitled for providing childcare services to its clients.

Generally, the Organization bills customers and third-party payors several days after the services are performed. Revenue is recognized as performance obligations are satisfied. Performance obligations are determined based on the nature of the services provided by the Organization. The Organization measures the performance obligations of its childcare services to the point when it is no longer required to provide services to the client, which is generally weekly for childcare services. These services are considered to be a single performance obligation.

Revenue for performance obligations satisfied at a point in time is recognized when services are provided, and the Organization does not believe it is required to provide additional services to the client.

Based on the nature of services provided by the Organization and due to the fact that all of the Organization's performance obligations are related to contracts with a duration of less than one year, the Organization has elected to apply the optional exemption provided in FASB ASC 606-10-50-14(a) and, therefore is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period.

The transaction price for childcare services is based on standard charges for services provided to clients. Under the terms of the State of New Hampshire Department of Health and Human Services childcare subsidy programs, reimbursement for childcare services provided may differ from established rates. It is the Organization's policy to set its rates to be consistent with current reimbursement rates. Therefore, amounts due do not include significant variable consideration subject to retroactive revenue adjustments due to settlement of reviews and audits.

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

Private Grant Revenue and Contributions

Private grant contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met. Support that is restricted by the donor is reported as an increase in net assets without donor restrictions, if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires, (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the combined statements of activities as net assets released from restrictions.

Grants and Support

Grant revenue is derived from various federal grant agreements and various state and private entity passthrough grant agreements and contracts to provide funding support of the Organization's programs and services provided by the Organization including childcare, child development, social, health, nutrition, employment, language, energy, and special needs services to families enrolled in the Organization's programs. The Organization has evaluated its grant agreements against applicable accounting standard guidance and determined that the grant agreements are contributions (nonreciprocal transaction) conditioned upon certain performance requirements and/or incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Organization has incurred expenses in compliance with specific provisions of the grant agreements.

Rental Revenue

The Organization derives revenues from the rental of apartment units. Revenues are recognized as income, monthly, when rents become due and control of the apartment units is transferred to the lessees. The individual leases are for a term of one year and are cancelable by the tenants. Control of the leased units is transferred to the lessee in an amount that reflects the consideration the Organization expects to be entitled to in exchange for the leased units. The cost incurred to obtain a lease will be expensed as incurred.

Refundable advances result from unexpended balances from these conditional contributions and will be subsequently recognized as contribution revenue when donor conditions are met. Federal and state grant revenue comprised approximately 85% and 95% of total revenue in the fiscal years ended July 31, 2024 and 2023, respectively.

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

In-Kind Donations

The Organization records various types of in-kind support including professional services and materials. Contributed professional services are recognized if the service received creates or enhances long-lived assets or requires specialized skill, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. Contributions of tangible assets are recognized at fair value when received. In-kind revenues and expenses for the years ended July 31, 2024 and 2023 are \$3,634,310 and \$1,406,827, respectively (See **Note 12**).

Investments

The Organization carries investments in marketable securities with readily determinable fair values and all investments in debt securities at their fair values in the combined statements of financial position. Unrealized gains and losses are included in the change in net assets in the accompanying combined statements of activities.

Property

Property acquired by the Organization is capitalized at cost if purchased or fair value if donated. It is the Organization's policy to capitalize expenditures for these items in excess of \$5,000. Major additions and renewals are capitalized, while repairs and maintenance are expensed as incurred. Depreciation is calculated using the straight-line method over the estimated useful lives of the assets, which range from three to forty years. Depreciation expense for the years ended July 31, 2024 and 2023 was \$876,403 and \$719,153, respectively.

Property purchased with grant funds are owned by the Organization while used in the program for which they were purchased or in other future authorized programs. However, the various funding sources have a reversionary interest in the fixed assets purchased with grant funds. The disposition of property, as well as the ownership of any proceeds is subject to funding source regulations.

<u>Advertising</u>

The Organization uses advertising to promote programs among the people it serves. The production costs of advertising are expensed as incurred.

Income Taxes

Southern New Hampshire Services, Inc. and SNHS Management Corporation are exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and are not private foundations. As such, they are exempt from income tax on their exempt function income.

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

<u>Functional Allocation of Expenses</u>

The Organization allocates its expenses on a functional basis among its various programs and support services. Expenses that can be identified with a specific program and support services are allocated directly according to their natural expenditure classification. Other expenses, that are common to several functions, are allocated by management based on effort. Supporting services are those related to operating and managing the Organization and its programs on a day-to-day basis. Supporting services have been subclassified as follows:

Management and General – Includes all activities related to the Organization's internal management.

New Accounting Pronouncement

During the year ended July 31, 2024, the Organization adopted FASB ASU 2016-13, *Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments*, as amended, which modifies the measurement of expected credit losses on certain financial instruments. The Organization adopted this new guidance utilizing the modified retrospective transition method. The adoption of this Standard did not have a material impact on the Organization's financial statements.

NOTE 2. RESTRICTED CASH

The Organization, as stipulated in many of the loan agreements associated with the housing projects included in SNHS Management Corporation, is required to maintain separate accounts, and make monthly deposits into certain restricted reserves for the replacement of property and other expenditures. In addition, the Organization is required to maintain separate accounts for tenant security deposits and any surplus cash that may result from annual operations. These accounts are also not available for operating purposes and generally need additional approval from oversite agencies before withdrawal and use of these funds can occur.

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

NOTE 3. FAIR VALUE MEASUREMENT

ASC Topic No. 825-10, Financial Instruments, provides a definition of fair value which focuses on an exit price rather than an entry price, establishes a framework in generally accepted accounting principles for measuring fair value which emphasizes that fair value is a market-based measurement, not an entity-specific requires measurement. and expanded disclosures measurements. In accordance with FASB ASC 820, the Organization may use valuation techniques consistent with market, income and cost approaches to measure fair value. As a basis for considering market participant assumptions in fair value measurements, FASB ASC 820 establishes a fair value hierarchy, which prioritizes the inputs used in measuring fair values. The hierarchy gives the highest priority to Level 1 measurements and the lowest priority to Level 3 measurements. The three levels of the fair value hierarchy under FASB ASC 820 are described as follows:

Level 1 - Inputs to the valuation methodology are quoted prices available in active markets for identical investments as of the reporting date.

Level 2 - Inputs to the valuation methodology are other than quoted market prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value can be determined through the use of models or other valuation methodologies.

Level 3 - Inputs to the valuation methodology are unobservable inputs in situations where there is little or no market activity for the asset or liability and the reporting entity makes estimates and assumptions related to the pricing of the asset or liability including assumptions regarding risk

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at July 31, 2024 and 2023.

Mutual Funds: Valued at the net asset value of shares held on the last trading day of the fiscal year, which is the basis for transactions at that date.

The following table sets forth by level, within the fair value hierarchy, the Organization's investments at fair value as of July 31:

		<u>2024</u>		
	Level 1	Level 2	Level 3	<u>Total</u>
Total mutual funds at fair value	<u>\$9,456,835</u>	\$ -	<u>\$</u> _	\$ 9,456,83 <u>5</u>

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

<u>2023</u>

	Level 1	Level 2	Level 3	<u>Total</u>
Total mutual funds at fair value	<u>\$10,089,918</u>	<u>\$</u>	<u>\$</u>	<u>\$10,089,918</u>

NOTE 4. <u>INVESTMENTS</u>

The Organization's investments are presented in the financial statements in the aggregate at fair value and consisted of the following as of July 31:

	<u>20:</u>	<u>24</u>	<u>20</u>	<u>23</u>
	Market <u>Value</u>	Cost	Market <u>Value</u>	<u>Cost</u>
Mutual Funds	<u>\$ 9,456,835</u>	<u>\$ 8,165,348</u>	<u>\$10,089,918</u>	\$ 9,694,288

The Organization had unrealized gains on investments of \$895,857 at July 31, 2024 and unrealized losses of \$60,130, at July 31, 2023.

The activities of the Organization's investment account are summarized as follows:

	<u>2024</u>	<u>2023</u>
Fair value – beginning of year	\$ 10,089,918	\$ 9,696,836
Dividends and capital gains, reinvested Withdrawals Realized loss Unrealized gain (loss)	280,096 (1,700,000) (109,036) <u>895,857</u>	453,212 - - (60,130)
Fair value – end of year	<u>\$ 9,456,835</u>	<u>\$ 10,089,918</u>

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

NOTE 5. LIQUIDITY AND AVAILABILITY

The Organization's financial assets available for expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date comprise the following as of July 31:

	<u>2024</u>	<u>2023</u>
Cash	\$ 9,539,517	\$10,382,755
Investments Grants receivable	9,456,835 4,269,703	10,089,918 4,657,945
Accounts receivable	836,027	1,075,088
Total financial assets available within one year	<u>\$24,102,082</u>	<u>\$26,205,706</u>

None of the financial assets are subject to donor or other contractual restrictions. Accordingly, all such funds are available to meet the needs of the Organization in the next 12 months. In addition, the Organization maintains several reserve funds for property taxes, insurance expenses, and repair and replacement or emergency needs which are required by financing authorities. These funds may be withdrawn only with the approval of the financing authority and are not considered by the Organization to have donor restrictions.

The Organization manages its liquidity by developing and adopting annual operating budgets that provide sufficient funds for general expenditures in meeting its liabilities and other obligations as they become due.

NOTE 6. LONG TERM DEBT

The long term debt at July 31, 2024 and 2023 consisted of the following:

SNHS, Inc.	<u>2024</u>	<u>2023</u>
Mortgage payable to bank, secured by real estate located on Temple St., Nashua, NH, payable in monthly installments of \$2,182 plus interest through 2030. Interest is at 4.00% at July 31, 2024 and		
2023.	\$ 142,695	\$ 162,615

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

SNHS Management Corporation	<u>2024</u>	<u>2023</u>
Mortgage payable to City of Manchester, secured by real estate located in Manchester, NH. A balloon payment of \$11,275 was due on June 30, 2010. Interest is at 0.00%. SNHS, Inc. is currently negotiating with the City of Manchester to obtain forgiveness.	11,275	11,275
Mortgage payable to New Hampshire Housing secured by real estate located on Pleasant St., Epping, NH, payable in monthly installments of \$1,084 including interest through 2042. Interest is at 3.50%.	167,790	174,800
Mortgage payable to MH Parsons and Sons Lumber, secured by real estate located on Crystal Ave., Derry, NH, payable in monthly installments of \$3,715 including interest through 2031. Interest is at 5.50%.	266,628	295,423
Mortgage payable to New Hampshire Housing secured by real estate located in Deerfield, NH, payable in monthly installments of \$3,327 including interest through 2033. Interest is at 7.00%.	269,514	289,789
Mortgage payable to New Hampshire Housing secured by real estate located in Deerfield, NH with annual principal repayments equal to 25% of cash surplus due through 2032. Interest is at 0.00%.	392,925	392,925
Mortgage payable to New Hampshire Housing secured by real estate located in Deerfield, NH with annual principal repayments equal to 25% of cash surplus due through 2032. Interest is at 0.00%.	150,000	150,000
,	1,400,827	1,476,827
Less: current portion due within one year	91,766	87,597
	<u>\$ 1,309,061</u>	<u>\$ 1,389,230</u>

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

The schedule of maturities of long term debt at July 31, 2024 is as follows:

Year Ending <u>July 31</u>	<u>Amount</u>
2025	\$ 91,766
2026	84,899
2027	89,564
2028	94,498
2029	99,719
Thereafter	<u>940,381</u>
Total	\$ 1,400,827

NOTE 7. OPERATING LEASES

The Organization leases various facilities under several operating leases. Total lease payments for the years ended July 31, 2024 and 2023 equaled \$526,222 and \$694,135, respectively. The leases expire at various times. Some of the leases contain renewal options that are contingent upon federal funding, and some contain renewal options subject to renegotiation of lease terms.

The schedule of future minimum lease payments at July 31, 2024 for the operating leases is as follows:

Year Ending July 31	<u>Amount</u>
2025	\$ 78,346
2026	22,092
2027	10,410
2028	6,000
2029	6,000
Total	<u>\$ 122,848</u>

Subsequent to year end the Organization entered into a 36 month operating lease for September 2024 through August 2027.

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

NOTE 8. ACCRUED COMPENSATED BALANCES

At July 31, 2024 and 2023 the Organization accrued a liability for future annual leave time that its employees had earned in the amount of \$405,259 and \$421,706, respectively. Any hours not used by the end of the calendar year are forfeited.

NOTE 9. <u>RETIREMENT BENEFITS</u>

The Organization has an Employer-Sponsored 403(b) plan offering coverage to all of its employees. Participating employees must contribute at least 1% of their wages, while the Organization contributes 10% of their wages. The retirement benefit expense for the years ended July 31, 2024 and 2023 was \$923,997 and \$994,266, respectively.

NOTE 10. FORGIVENESS OF DEBT

During the year ended July 31, 2023, the Organization realized forgiveness of debt income in connection with three mortgage payables to the City of Nashua. The real estate located in Nashua, New Hampshire remained as low-income housing for a length that satisfied the criteria for debt forgiveness from the City of Nashua. Forgiveness of debt income totaled \$440,000 for the year ended July 31, 2023 on the accompanying combined statement of activities. There was no forgiveness of debt recognized for the year ended July 31, 2024.

NOTE 11. RISKS AND UNCERTAINTIES

Cotton Mill Square

In 2015, SNHS Management Corporation entered into a contract as part of the Community Development Investment Tax Credit Program with the Community Development Finance Authority (CDFA) and was awarded \$1,000,000 to provide funding for the development and adaptive reuse of an abandoned historic cotton mill in downtown Nashua, New Hampshire. Under this program, the Project (Cotton Mill Square) created 109 units of housing and was required to reserve 55 of these units for low to moderate income households.

As stipulated by the contract and after a 20% program fee retained by the CDFA, SNHS Management Corporation entered into a subrecipient agreement with the owners of the Project (Cotton Mill Square LLC) to provide a promissory note and mortgage of the remaining award amount of \$800,000. The 20 year note to Cotton Mill Square LLC is non-interest bearing and the principal is forgivable at a rate of 5% each year if the Project maintains the required minimum of 55 low to moderate income household units.

NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

The Cotton Mill Square Project was awarded the certificate of occupancy on August 22, 2014 and remains in full compliance with the required regulations as of July 31, 2024 and 2023. SNHS Management Corporation feels that it is extremely unlikely that the Project will fall into noncompliance in future periods. Therefore, SNHS Management Corporation has not recorded any contingent receivable or liability related to this transaction. The note repayment is accelerated if the units fall out of compliance.

In October of 2017, the subrecipient agreement with Cotton Mill Square LLC was amended to cease the annual 5% debt forgiveness. This modification effectively holds the promissory note balance at \$720,000 which will now be forgiven in full at the end of the agreement as long as the Project maintains compliance with the original terms of the agreement. This modification did not change the contingent receivable or liability with SNHS Management Corporation.

NOTE 12 <u>IN-KIND CONTRIBUTIONS/SERVICES</u>

The Organization records the value of in-kind contributions according to the accounting policies described in **Note 1**.

The fair value of gifts in kind included contributions in the financial statements and the corresponding program expenses for the year ended July 31, 2024 and 2023, is as follows:

Volunteer hours
Head Start and Early

\$3,634,310 \\
\$1,406,827

Head Start

NOTE 13. RECLASSIFICATIONS

Certain reclassifications have been made to the prior year's financial statements, which were taken from the July 31, 2024 financial statements, to conform to the current year presentation.

NOTE 14. SUBSEQUENT EVENTS

Management has made an evaluation of subsequent events through March 31, 2025, which represents the date on which the combined financial statements were available to be issued and determined that any subsequent events that would require recognition or disclosure have been considered in the preparation of these combined financial statements.

SUPPLEMENTAL INFORMATION

(See Independent Auditors' Report)

COMBINING SCHEDULE OF FINANCIAL POSITION $\underline{\hbox{\tt JULY 31, 2024}}$

		SNHS Management			
	SNHS, Inc.	Corporation	Sub-Total	<u>Elimination</u>	<u>Total</u>
	ASSE	:TS			
CURRENT ASSETS					
Cash	\$ 334,660	\$ 9,204,857	\$ 9,539,517	\$ -	\$ 9,539,517
Investments	-	9,456,835	9,456,835	-	9,456,835
Grants receivable	4,253,183	16,520	4,269,703	=	4,269,703
Accounts receivable	-	836,027	836,027	-	836,027
Prepaid expenses	36,169 4,717,065	153,316 (2,390,917)	189,485 2,326,148	(2,326,148)	189,485
Due from related parties	4,717,005	(2,390,917)	2,320,140	(2,320,140)	_
Total current assets	9,341,077	17,276,638	<u>26,617,715</u>	(2,326,148)	24,291,567
PROPERTY					
Land	646,805	3,519,670	4,166,475	-	4,166,475
Buildings and improvements	4,848,399	13,222,677	18,071,076	=	18,071,076
Vehicles and equipment	1,372,850	271,501	1,644,351	-	1,644,351
Total property	6,868,054	17,013,848	23,881,902	=	23,881,902
Less: accumulated depreciation	2,074,301	4,832,895	6,907,196	-	6,907,196
Total property, net	4,793,753	12,180,953	16,974,706		16,974,706
OTHER ASSETS					
Restricted cash	26,700	504,120	530,820	_	530,820
TOTAL ASSETS	\$ 14,161,530	\$ 29,961,711	\$ 44,123,241	\$ (2,326,148)	\$ 41,797,093
	LIABILITIES AND	NET ASSETS			
CURRENT LIABILITIES					
Current portion of long term debt	\$ 20,780	\$ 70,986	\$ 91,766	\$ -	\$ 91,766
Accounts payable	746,105	544,930	1,291,035	-	1,291,035
Accrued payroll and related expenses	399,193	1,911,431	2,310,624	-	2,310,624
Accrued compensated absences	-	405,259	405,259	-	405,259
Other liabilities	121,360	178,315	299,675	=	299,675
Refundable advances	535,059	521,701	1,056,760	=	1,056,760
Tenant security deposits	26,700	54,012	80,712 2,326,148	(0.006.440)	80,712
Due to related parties	2,390,917	(64,769)	2,320,140	(2,326,148)	
Total current liabilities	4,240,114	3,621,865	7,861,979	(2,326,148)	5,535,831
LONG TERM LIABILITIES					
Long term debt, less current portion shown above	121,915	1,187,146	1,309,061		1,309,061
Total liabilities	4,362,029	4,809,011	9,171,040	(2,326,148)	6,844,892
NET ASSETS					
Without donor restrictions	9,799,501	25,152,700	34,952,201	<u>-</u>	34,952,201
TOTAL LIABILITIES AND NET ASSETS	\$ 14,161,530	\$ 29,961,711	\$ 44,123,241	\$ (2,326,148)	\$ 41,797,093

COMBINING SCHEDULE OF ACTIVITIES FOR THE YEAR ENDED JULY 31, 2024

SNHS

		SNHS			
		Management			
	SNHS, Inc.	<u>Corporation</u>	Sub-Total	<u>Elimination</u>	<u>Total</u>
REVENUES, GAINS AND OTHER SUPPORT					
Grant revenue	\$ 40,037,178	\$ -	\$ 40,037,178	\$ -	\$ 40,037,178
Program service fees	461,213	769,868	1,231,081	(476,680)	754,401
Local funding	-	277,042	277,042	-	277,042
Rental income	-	1,161,065	1,161,065	(230,941)	930,124
Gifts and other contributions	296,504	903	297,407	-	297,407
Interest and dividend income	120	293,496	293,616	-	293,616
Realized loss on investments	-	(109,036)	(109,036)	-	(109,036)
Unrealized gain on investments	-	895,857	895,857	-	895,857
Miscellaneous	124,983	137,649	262,632	-	262,632
In-kind contributions	3,634,310	-	3,634,310	-	3,634,310
Gain (loss) on disposal of property	(42,424)	50	(42,374)		(42,374)
Total revenues, gains and other support	44,511,884	3,426,894	47,938,778	(707,621)	47,231,157
EXPENSES					
Program services					
Child development	13,483,130	-	13,483,130	(121,522)	13,361,608
Community services	1,943,519	-	1,943,519	(223,617)	1,719,902
Economic and workforce development	4,171,618	-	4,171,618	(12,530)	4,159,088
Energy	16,055,130	-	16,055,130	(71,801)	15,983,329
Language and literacy	202,317	-	202,317	-	202,317
Housing and homeless	1,102,739	-	1,102,739	(13,654)	1,089,085
Nutrition and health	2,092,160	-	2,092,160	(13,692)	2,078,468
Special projects	2,156,587	-	2,156,587	(148,174)	2,008,413
Volunteer services	130,692	-	130,692	-	130,692
SNHS Management Corporation		2,234,674	2,234,674	(99,477)	2,135,197
Total program services	41,337,892	2,234,674	43,572,566	(704,467)	42,868,099
Supporting activities					
Management and general	2,041,995		2,041,995	(3,154)	2,038,841
Total expenses	43,379,887	2,234,674	45,614,561	(707,621)	44,906,940
CHANGE IN NET ASSETS	1,131,997	1,192,220	2,324,217	-	2,324,217
NET ASSETS, BEGINNING OF YEAR	8,667,504	23,960,480	32,627,984		32,627,984
NET ASSETS, END OF YEAR	\$ 9,799,501	\$ 25,152,700	\$ 34,952,201	\$ -	\$ 34,952,201

STATEMENTS OF FINANCIAL POSITION <u>JULY 31, 2024 AND 2023</u>

ASSETS

<u> </u>	0004	2222
CURRENT ASSETS	<u>2024</u>	<u>2023</u>
Cash	\$ 18,637	\$ 18,114
Prepaid expenses	10,048	
Total current assets	28,685	27,606
RESTRICTED CASH		
Insurance escrow	3,212	1,074
Tax escrow	5,757	4,767
Replacement reserves	49,837	
Operating reserve	57,112	55,427
Total restricted cash	115,918	103,607
PROPERTY		
Land	166,600	166,600
Buildings and improvements	598,178	598,178
Total property	764,778	764,778
Less accumulated depreciation	128,407	110,812
Property, net	636,371	653,966
OTHER ASSETS		
Tenant security deposits	14,349	13,504
TOTAL ASSETS	<u>\$ 795,323</u>	<u>\$ 798,683</u>
LIABILITIES AND NET AS	SSETS	
CURRENT LIABILITIES		
Current portion of mortgage note payable	\$ 7,259	
Accounts payable	5,077	4,364
Accrued expenses	110	328
Total current liabilities	12,446	11,702
LONG TERM LIABILITIES		
Due to affiliate	64,392	47,697
Mortgage note payable, less current portion as shown above	160,531	167,790
Tenant security deposits	14,349	13,504
Total long term liabilities	239,272	228,991
Total liabilities	251,718	240,693
NET ASSETS WITHOUT DONOR RESTRICTIONS	543,605	557,990
TOTAL LIABILITIES AND NET ASSETS	\$ 795.323	\$ 798,683

STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED JULY 31, 2024 AND 2024

	<u>2024</u>	<u>2023</u>
INCOME Rental income Interest income	\$ 180,587 8	\$ 171,902 8
Interest income restricted Other income	 3,416 4,295	 2,537 3,680
Total income	 188,306	 178,127
OPERATING EXPENSES		
Administrative	44,130	43,135
Utilities	49,814	42,357
Maintenance	50,232	74,601
General	 34,914	 29,371
Total operating expenses	 179,090	 189,464
INTEREST EXPENSE	 6,006	 6,247
INCOME (LOSS) BEFORE DEPRECIATION	3,210	(17,584)
Depreciation	 17,595	 17,596
CHANGE IN NET ASSETS	(14,385)	(35,180)
NET ASSETS, BEGINNING OF YEAR	 557,990	 593,170
NET ASSETS, END OF YEAR	\$ 543,605	\$ 557,990

SCHEDULES OF RENTAL OPERATIONS EXPENSES FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
ADMINISTRATIVE EXPENSES		
Management fee	\$ 14,400	\$ 14,400
Salaries and wages	16,239	11,803
Fringe benefits	4,332	3,376
Legal	123	4,443
Telephone	240	399
Other administrative expenses	 8,796	 8,714
Total administrative expenses	 44,130	 43,135
UTILITIES		
Electricity	19,515	17,226
Fuel	15,938	12,218
Water and sewer	 14,361	 12,913
Total utility expenses	 49,814	 42,357
MAINTENANCE		
Trash removal	2,792	2,512
Snow removal	9,276	16,214
Elevator repairs and contract	3,707	3,482
Custodial supplies	43	15
Repairs, materials	25,716	44,680
Repairs, contract	 8,698	 7,698
Total maintenance expense	 50,232	 74,601
INTEREST, NHH MORTGAGE NOTE	 6,006	 6,247
DEPRECIATION	 17,595	 17,596
GENERAL EXPENSE		
Real estate taxes	23,071	20,392
Payroll taxes	1,241	902
Retirement benefits	1,138	1,074
Workman's compensation	485	553
Insurance	 8,979	 6,450
Total general expense	 34,914	 29,371
TOTAL RENTAL OPERATIONS EXPENSES	\$ 202,691	\$ 213,307

SCHEDULES OF RECEIPTS AND DISBURSEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	<u>2024</u>	2023
SOURCES OF FUNDS:		
Rental operations		
INCOME		
Tenant paid rent	\$ 166,485	\$ 157,554
HAP rent subsidy	 14,102	 14,348
Total rental receipts	180,587	171,902
	0.404	0.545
Interest income	3,424	2,545
Service income	2,900	2,345
Other income	 1,395	 1,335
Total rental operations receipts	 188,306	 178,127
EXPENSES		
Administrative	43,934	43,213
	•	,
Utilities	48,926	43,426
Maintenance	50,351	74,259
General	35,940	32,215
Interest	 6,006	 6,247
Total rental operations disbursements	 185,157	 199,360
CASH PROVIDED BY (USED IN) RENTAL OPERATIONS BEFORE		
AMORTIZATION OF MORTGAGE	3,149	(21,233)
AMORTIZATION OF MORTGAGE	 (7,010)	 (6,769)
CASH USED IN RENTAL OPERATIONS AFTER DEBT SERVICE	(3,861)	(28,002)
OTHER DISBURSEMENTS		
	40.005	40 400
Net receipts from management agent	16,695	18,122
Net withdrawals (deposits) from reserve accounts	 (12,311)	 11,745
NET INCREASE IN CASH	523	1,865
CASH, BEGINNING OF YEAR	 18,114	 16,249
CASH, END OF YEAR	\$ 18,637	\$ 18,114

SCHEDULES OF RESTRICTED CASH RESERVES AND ESCROWS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

				Deposits			Withdrawals			
DESCRIPTION OF FUND: Restricted Accounts:		Balance ginning of <u>Year</u>		nding of eserves		nterest arned	Exp	oenditures		Balance End of <u>Year</u>
For the Year Ended July 31, 2024										
Operating reserve	\$	55,427	\$	-	\$	1,685	\$	-	\$	57,112
Insurance escrow		1,074		10,169		121		(8,152)		3,212
Tax escrow		4,767		24,022		188		(23,220)		5,757
Replacement reserve		42,339		13,800		1,422		(7,724)	_	49,837
TOTAL RESTRICTED CASH RESERVES AND ESCROWS	<u>\$</u>	<u>103,607</u>	\$	<u>47,991</u>	<u>\$</u>	<u>3,416</u>	<u>\$</u>	(39,096)	<u>\$</u>	<u>115,918</u>
For the Year Ended July 31, 2023										
Operating reserve	\$	79,495	\$	-	\$	1,523	\$	(25,591)	\$	55,427
Insurance escrow		3,120		6,204		114		(8,364)		1,074
Tax escrow		4,959		20,527		139		(20,858)		4,767
Replacement reserve		27,778		13,800		761				42,339
TOTAL RESTRICTED CASH RESERVES AND ESCROWS	\$	<u>115,352</u>	\$	40,531	\$	2,537	\$	(54,813)	\$	103,607

SCHEDULES OF SURPLUS CASH FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
Net loss	\$ (14,385)	\$ (35,180)
Add:		
 Depreciation	17,595	17,596
Expenditures from reserve accounts not capitalized	7,724	-
<u>Deduct:</u>		
Interest income from reserve accounts	(3,416)	(2,537)
Required principal payments	(7,010)	(6,769)
Required payments to replacement reserves	 (13,800)	 (13,800)
Cash deficit	\$ (13,292)	\$ (40,690)

YEAR-TO-DATE COMPILATION OF OWNERS' FEE/DISTRIBUTION FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	Maximum		
	Allowable	Distributions	
<u>Year</u>	<u>Distribution</u>	Received	<u>Balance</u>
12/31/2001	\$ 243,855	\$ -	\$ 243,855
12/31/2002	243,855	-	487,710
12/31/2003	243,855	5,895	725,670
12/31/2004	243,855	7,200	962,325
12/31/2005	243,855	-	1,206,180
12/31/2006	243,855	6,120	1,443,915
12/31/2007	243,855	-	1,687,770
12/31/2008	243,855	-	1,931,625
12/31/2009	243,855	-	2,175,480
12/31/2010	243,855	-	2,419,335
12/31/2011	243,855	-	2,663,190
12/31/2012	243,855	-	2,907,045
12/31/2013	243,855	7,200	3,143,700
12/31/2014	243,855	-	3,387,555
12/31/2015	243,855	-	3,631,410
7/31/2016	142,249	-	3,773,659
7/31/2017	243,855	-	4,017,514
7/31/2018	243,855	-	4,261,369
7/31/2019	243,855	-	4,505,224
7/31/2020	243,855	-	4,749,079
7/31/2021	243,855	-	4,992,934
7/31/2022	243,855	-	5,236,789
7/31/2023	243,855	-	5,480,644
7/31/2024	243,855	-	5,724,499

J.B. MILETTE MANOR (FORMERLY: J.B. MILETTE LIMITED PARTNERSHIP)

STATEMENTS OF FINANCIAL POSITION JULY 31, 2024 AND 2023

ASSETS

	<u>/100=10</u>	
	<u>2024</u>	<u>2023</u>
CURRENT ASSETS	0.470	A 40.000
Cash	\$ 23,178	\$ 18,628
Prepaid expenses	17,094	12,694
Total current assets	40,272	31,322
RESTRICTED CASH		
	59,916	97,522
Replacement reserves		91,022
Total restricted cash	59,916	97,522
PROPERTY		
Land	176,000	176,000
Buildings and improvements	1,191,515	1,191,515
buildings and improvements		1,131,313
Total property	1 267 515	1 207 515
Total property	1,367,515	1,367,515
l and a summilated dames define	255 270	220.405
Less accumulated depreciation	255,279	220,105
	4 440 000	4 4 4 7 4 4 0
Property, net	1,112,236	1,147,410
OTHER ASSETS		
Tenant security deposits	19,173	17,977
TOTAL ASSETS	<u>\$ 1,231,597</u>	<u>\$ 1,294,231</u>
I IARII IT	IES AND NET ASSETS	
CURRENT LIABILITIES	ILO AND NET AGGETO	
	5,784	5,232
Accounts payable		5,232
Deferred revenue	13,576	4.007
Accrued expenses	1,687	1,287
	04.047	0.540
Total current liabilities	21,047	6,519
LONG TERM LIABILITIES		
Due to affiliate	119,831	119,427
Tenant security deposits	19,173	17,977
Total long term liabilities	139,004	137,404
-		<u> </u>
Total liabilities	160,051	143,923
NET ASSETS WITHOUT DONOR RESTRICTIONS	1,071,546	1,150,308
TOTAL LIABILITITES AND NET ASSETS	<u>\$ 1,231,597</u>	\$ 1,294,231

STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED JULY 31, 2024 AND 2023

		<u>2024</u>		<u>2023</u>
INCOME Rental income Interest income Interest income restricted	\$	213,637 11 28	\$	209,138 12 68
Other income		1,807		1,683
Total income		215,483		210,901
OPERATING EXPENSES Administrative Utilities Maintenance General		80,805 68,719 65,285 44,262		89,901 66,959 93,611 39,347
Total operating expenses		259,071		289,818
LOSS BEFORE DEPRECIATION AND FORGIVENESS OF DEBT		(43,588)		(78,917)
Depreciation Forgiveness of debt		(35,174)		(34,332) 270,000
CHANGE IN NET ASSETS		(78,762)		156,751
NET ASSETS, BEGINNING OF YEAR		1,150,308	_	993,557
NET ASSETS, END OF YEAR	<u>\$</u>	1,071,546	\$	1,150,308

SCHEDULES OF RENTAL OPERATIONS EXPENSES FOR THE YEARS ENDED JULY 31, 2024 AND 2023

		<u> 2024</u>	<u>2023</u>
ADMINISTRATIVE EXPENSES			
Management fee	\$	17,688	\$ 17,688
Salaries and wages		47,944	50,761
Fringe benefits		4,486	5,912
Legal		2,355	6,172
Telephone		120	119
Other administrative expenses		8,212	 9,249
Total administrative expenses		80,805	 89,901
UTILITIES			
Electricity		26,887	29,620
Fuel		28,718	24,853
Water and sewer		13,114	 12,486
Total utility expenses		68,719	 66,959
MAINTENANCE			
Trash removal		2,792	3,265
Snow removal		9,838	10,956
Elevator repairs and contract		7,055	6,079
Custodial supplies		1,415	543
Repairs, materials		38,314	66,772
Repairs, contract		5,871	 5,996
Total maintenance expense		65,285	 93,611
DEPRECIATION		35,174	34,332
GENERAL EXPENSE			
Real estate taxes		19,703	19,563
Payroll taxes		3,652	3,871
Retirement benefits		3,686	2,436
Workman's compensation		1,024	1,648
Insurance		16,197	 11,829
Total general expense		44,262	 39,347
TOTAL RENTAL OPERATIONS EXPENSES	<u>\$</u>	294,245	\$ 324,150

SCHEDULES OF RECEIPTS AND DISBURSEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
SOURCES OF FUNDS: Rental operations		
INCOME		
Tenant paid rent HAP rent subsidy	\$ 199,922 13,715	\$ 179,903 29,235
Total rental receipts	213,637	209,138
Interest income Service income	39 1,807	80 1,683
Other	 13,576	 <u>-</u>
Total rental operations receipts	 229,059	 210,901
EXPENSES		
Administrative	80,965	89,155
Utilities	70,864	64,314
Maintenance	62,028	95,532
General	 48,662	 41,273
Total rental operations disbursements	 262,519	 290,274
CASH USED IN RENTAL OPERATIONS	(33,460)	(79,373)
OTHER DISBURSEMENTS		
Net receipts from management agent	404	225
Net withdrawals from reserve accounts	37,606	94,669
Purchase of property	 	 (16,910)
NET INCREASE (DECREASE) IN CASH	4,550	(1,389)
CASH, BEGINNING OF YEAR	 18,628	 20,017
CASH, END OF YEAR	\$ 23,178	\$ 18,628

SCHEDULES OF RESTRICTED CASH RESERVES AND ESCROWS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

				Depo	sits		Wi	thdrawals		
DESCRIPTION OF FUND: Restricted Accounts:	_	alance Jinning of <u>Year</u>		nding of eserves	_	erest <u>rned</u>	<u>Ex</u>	oenditures	_	alance End of <u>Year</u>
For the Year Ended July 31, 2024										
Replacement reserve	\$	97,522	\$	15,600	\$	28	\$	(53,234)	\$	59,916
TOTAL RESTRICTED CASH RESERVES AND ESCROWS	\$	97,522	<u>\$</u>	<u> 15,600</u>	<u>\$</u>	28	<u>\$</u>	(53,234)	<u>\$</u>	<u>59,916</u>
For the Year Ended July 31, 2023										
Operating reserve	\$	70,051	\$	-	\$	20	\$	(70,071)	\$	-
Tax escrow		6,556		-		2		(6,558)		-
Replacement reserve		115,584		15,600		46		(33,708)		97,522
TOTAL RESTRICTED CASH RESERVES AND ESCROWS	\$	<u> 192,191</u>	\$	<u> 15,600</u>	\$	<u>68</u>	\$	(110,337)	\$	97,522

SCHEDULES OF SURPLUS CASH FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
Net income (loss)	\$ (78,762)	\$ 156,751
Add:		
Depreciation	35,174	34,332
Reserve for replacement withdrawals not capitalized	53,234	33,708
Deduct:		
Interest income from reserve accounts	(28)	(68)
Required payments to replacement reserves	(15,600)	(15,600)
Add other NHHFA approved items:		
Forgiveness of debt income	 <u> </u>	 (270,000)
Cash deficit	\$ (5,982)	\$ (60,877)

STATEMENTS OF FINANCIAL POSITION <u>JULY 31, 2024 AND 2023</u>

ASSETS

<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>	<u>2024</u>	<u>2023</u>
CURRENT ASSETS Cash	\$ 38,195	\$ 52,119
Prepaid expenses	12,596	9,378
Total current assets	50,791	61,497
RESTRICTED CASH		
Insurance escrow	2,863	950
Tax escrow	7,513	5,728
Replacement reserves	232,035	213,685
Operating reserves	<u>71,656</u>	69,541
Total restricted cash	314,067	289,904
PROPERTY		
Land	211,000	211,000
Buildings and improvements	932,700	932,700
Total property	1,143,700	1,143,700
Less accumulated depreciation	149,225	124,370
Property, net	994,475	1,019,330
OTHER ASSETS		
Tenant security deposits	15,580	16,159
TOTAL ASSETS LIABILITIES AND NET ASS	\$ 1,374,913	<u>\$ 1,386,890</u>
LIABILITIES AND NET ASS	<u> </u>	
CURRENT LIABILITIES		
Current portion of mortgage note payable	\$ 21,741	\$ 20,275
Accounts payable	2,707	971
Accrued expenses	802	552
Total current liabilities	25,250	21,798
LONG TERM LIABILITIES		
Due to affiliate	69,444	73,732
Mortgage note payable, less current portion as shown above	790,698	812,439
Tenant security deposits	15,580	16,159
Total long term liabilities	875,722	902,330
Total liabilities	900,972	924,128
NET ASSETS WITHOUT DONOR RESTRICTIONS	473,941	462,762
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 1,374,913</u>	<u>\$ 1,386,890</u>

STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
INCOME Rental income Interest income	\$ 261,344 28	\$ 260,356 37
Interest income restricted Other income	9,206 4,259	6,079 3,950
Total income	274,837	270,422
OPERATING EXPENSES		
Administrative	46,304	52,690
Utilities	37,608	37,510
Maintenance	94,193	92,814
General	41,055	38,206
Total operating expenses	219,160	221,220
INTEREST EXPENSE	19,643	21,009
INCOME BEFORE DEPRECIATION	36,034	28,193
Depreciation	<u>24,855</u>	24,855
CHANGE IN NET ASSETS	11,179	3,338
NET ASSETS, BEGINNING OF YEAR	462,762	459,424
NET ASSETS, END OF YEAR	\$ 473,941	\$ 462,762

SCHEDULES OF RENTAL OPERATIONS EXPENSES FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
ADMINISTRATIVE EXPENSES		
Advertising	\$ 90	\$ 500
Management fee	18,000	18,000
Salaries and wages	18,851	24,180
Fringe benefits	553	661
Telephone	239 8,571	237
Other administrative expenses	 0,371	 9,112
Total administrative expenses	 46,304	 52,690
UTILITIES		
Electricity	19,811	19,092
Fuel	11,087	12,381
Water and sewer	 6,710	 6,037
Total utility expenses	 37,608	 37,510
MAINTENANCE		
Trash removal	3,053	2,737
Snow removal	24,097	25,370
Repairs, materials	51,162	50,691
Repairs, contract	 <u> 15,881</u>	 <u> 14,016</u>
Total maintenance expense	 94,193	 92,814
INTEREST	 19,643	 21,009
DEPRECIATION	 24,85 <u>5</u>	 24,855
GENERAL EXPENSE		
Real estate taxes	27,918	26,617
Payroll taxes	1,441	1,849
Retirement benefits	1,885	1,349
Workman's compensation	563	1,157
Insurance	 9,248	 7,234
Total general expense	 41,055	 38,206
TOTAL RENTAL OPERATIONS EXPENSES	\$ 263,658	\$ 267,084

SCHEDULES OF RECEIPTS AND DISBURSEMENTS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

COURCES OF FUNDS.	<u>2024</u>	<u>2023</u>
SOURCES OF FUNDS: Rental operations		
INCOME		
Tenant paid rent	\$ 144,920	\$ 124,060
HAP rent subsidy	 116,424	 124,601
Total rental receipts	261,344	248,661
Interest income	9,234	6,116
Service income	2,715	2,510
Other income	 1,544	 1,440
Total rental operations receipts	 274,837	 258,727
EXPENSES		
Administrative	45,980	52,989
Utilities	36,664	39,292
Maintenance	93,475	93,861
General	44,273	38,910
Interest	 19,643	 21,009
Total rental operations disbursements	 240,035	 246,061
CASH PROVIDED BY RENTAL OPERATIONS BEFORE		
AMORTIZATION OF MORTGAGE	34,802	12,666
AMORTIZATION OF MORTGAGE	 (20,275)	 (18,909)
CASH PROVIDED BY (USED IN) RENTAL OPERATIONS AFTER DEBT SERVICE	14,527	(6,243)
OTHER DISBURSEMENTS		
Fixed asset addition placed in service prior year paid in current year	-	(25,500)
Net payments from management agent	(4,288)	(10,626)
Net deposits from reserve accounts	 (24,163)	 (4,807)
NET DECREASE IN CASH	(13,924)	(47,176)
CASH, BEGINNING OF YEAR	 52,119	 99,295
CASH, END OF YEAR	\$ 38,195	\$ 52,119

SCHEDULES OF RESTRICTED CASH RESERVES AND ESCROWS FOR THE YEARS ENDED JULY 31, 2024 AND 2023

			Deposits		Wit	hdrawals				
DESCRIPTION OF FUND:	E	Balance							E	Balance
Restricted Accounts:	Beg	ginning of <u>Year</u>		nding of eserves		terest arned	Exp	<u>enditures</u>		End of <u>Year</u>
For the Year Ended July 31, 2024										
Operating reserve	\$	69,541	\$	-	\$	2,115	\$	-	\$	71,656
Insurance escrow		950		8,822		106		(7,015)		2,863
Tax escrow		5,728		30,717		223		(29,155)		7,513
Replacement reserve	_	213,685		27,000		6,762		(15,412)		232,035
TOTAL RESTRICTED CASH RESERVES AND ESCROWS	<u>\$</u>	289,904	\$	66,539	<u>\$</u>	9,206	<u>\$</u>	(51,582)	<u>\$</u>	314,067
For the Year Ended July 31, 2023										
Operating reserve	\$	68,049	\$	-	\$	1,492	\$	-	\$	69,541
Insurance escrow		2,761		5,483		101		(7,395)		950
Tax escrow		6,414		25,876		174		(26,736)		5,728
Replacement reserve		207,873		27,000		4,312		(25,500)		213,685
TOTAL RESTRICTED CASH RESERVES AND ESCROWS	<u>\$</u>	<u> 285,097</u>	\$	<u>58,359</u>	\$	6,079	\$	(59,631)	<u>\$</u>	<u> 289,904</u>

SCHEDULES OF SURPLUS CASH FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	<u>2024</u>	<u>2023</u>
Net income	\$ 11,179	\$ 3,338
Add:		
Depreciation	24,855	24,855
Expenditures from reserve accounts not capitalized	15,412	-
Deduct:		
Interest income from reserve accounts	(9,206)	(6,079)
Required principal payments	(20,275)	(18,909)
Required payments to replacement reserves	 (27,000)	 (27,000)
Cash deficit	\$ (5,035)	\$ (23,795)

YEAR-TO-DATE COMPILATION OF OWNERS' FEE/DISTRIBUTION FOR THE YEARS ENDED JULY 31, 2024 AND 2023

	Maximum		
	Allowable	Distributions	
<u>Year</u>	Distribution	Received	<u>Balance</u>
10/21/2002	Ф 112.0EO	r	ф 112.0EO
12/31/2003	\$ 113,850	\$ -	\$ 113,850
12/31/2004	113,850	-	227,700
12/31/2005	113,850	-	341,550
12/31/2006	113,850	-	455,400
12/31/2007	113,850	-	569,250
12/31/2008	113,850	-	683,100
12/31/2009	113,850	-	796,950
12/31/2010	113,850	-	910,800
12/31/2011	113,850	-	1,024,650
12/31/2012	113,850	-	1,138,500
12/31/2013	113,850	-	1,252,350
12/31/2014	113,850	-	1,366,200
12/31/2015	113,850	-	1,480,050
12/31/2016	113,850	-	1,593,900
12/31/2017	113,850	-	1,707,750
7/31/2018	66,413	-	1,774,163
7/31/2019	113,850	-	1,888,013
7/31/2020	113,850	-	2,001,863
7/31/2021	113,850	-	2,115,713
7/31/2022	113,850	-	2,229,563
7/31/2023	113,580	-	2,343,143
7/31/2024	113,580	-	2,456,723

SCHEDULE OF EXPENDITURES OF FEDERAL AND NON-FEDERAL AWARDS FOR THE YEAR ENDED JULY 31, 2024

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM TITLE	ASSISTANCE LISTING NUMBER	PASS-THROUGH GRANTOR'S NAME	GRANTOR'S NUMBER	FEDERAL EXPENDITURE		
U.S. Department of Agriculture Special Supplemental Nutrition Program for Women, Infants, and Children (WIC) Breastfeeding Peer Counselor Program (BFCP)	10.557 10.557	State of NH, Department of Health & Human Services State of NH, Department of Health & Human Services	234NH703W1003 234NH743W5003	\$	1,166,924 59,131	1,226,055
Child and Adult Care Food Program Food Distribution Cluster	10.558	State of NH, Department of Education				832,452
Commodity Supplemental Food Program Child Nutrition Cluster	10.565	Community Action Program Belknap-Merrimack Counties	202220Y800544			29,748
Summer Food Service Program for Children	10.559	State of NH, Department of Education				142,563
Total U.S. Department of Agriculture						\$ 2,230,818
U.S. Department of Housing and Urban Development Emergency Solutions Grant Program Emergency Solutions Grant Program	14.231 14.231	State of NH, DHHS, Bureau of Homeless & Housing State of NH, DHHS, Bureau of Homeless & Housing	E-21-DC-33-0001 E-21-DC-33-0001	\$	5,404 129,595	134,999
Continuum of Care	14.267	State of NH, DHHS, Bureau of Homeless & Housing	NH0096L1T002207			67,664
Section 8 Project-Based Cluster Section 8 Moderate Rehabilitation Single Room Occupancy	14.249					287,758
Total U.S. Department of Housing and Urban Development						\$ 490,421
U.S. Department of Labor WIOA Cluster WIOA Adult Program	17.258	State of NH, Dept of Resources and Economic Development	02-6000618			\$ 2,903,199 \$ 2,903,199
Total U.S. Department of Labor U.S. Department of Education						φ 2,903,199
Adult Education - Basic Grants to States	84.002	State of NH, Department of Education	67011-ABE Manchester			\$ 76,424
Total U.S. Department of Education						\$ 76,424
U.S. Department of Treasury Emergency Rental Assistance Program Emergency Rental Assistance Program	21.023 21.023	New Hampshire Housing New Hampshire Housing	ERAE0019 ERAE0019	\$	77,751 359,298	437,049 \$ 437,049

Total U.S. Department of Treasury

SCHEDULE OF EXPENDITURES OF FEDERAL AND NON-FEDERAL AWARDS FOR THE YEAR ENDED JULY 31, 2024

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM TITLE	ASSISTANCE LISTING <u>NUMBER</u>	PASS-THROUGH GRANTOR'S NAME	GRANTOR'S NUMBER		ERAL <u>DITURE</u>
<u>Corporation for National and Community Services</u> AmeriCorps Seniors Retired and Senior Volunteer Program (RSVP)	94.002		24SR259952		<u>\$ 123,751</u>
Total Corporation for National and Community Services					\$ 123,751
U.S. Department of Energy Weatherization Assistance for Low-Income Persons	81.042	State of NH, Office of Energy & Planning	DE-EE0009916		\$ 1,870,453
Total U.S. Department of Energy					\$ 1,870,453
U.S. Department of Health & Human Services Aging Cluster Special Programs for the Aging, Title III, Part B, Grants for Supportive Services and Senior Centers	93.044	State of NH, Office of Energy & Planning	2101NHOASS		\$ 17,484
Strengthening Citizens and Businesses for Economic Mobility Strengthening Citizens and Businesses for Economic Mobility Temporary Assistance for Needy Families Temporary Assistance for Needy Families	93.558 93.558 93.558 93.558	State of NH, DHHS State of NH, DHHS State of NH, DHHS State of NH, DHHS	22NHTANF 22NHTANF 22NHTANF 23NHTANF	\$ 139,415 63,658 889,257 3,957	1,096,287
Low Income Home Energy Assistance (Fuel Assistance) Low Income Home Energy Assistance (BWP)	93.568 93.568	State of NH, Office of Energy & Planning State of NH, Office of Energy & Planning	2301NHLIEA 2301NHLIEA	12,428,537 417,305	12,845,842
Community Services Block Grant CV- Community Services Block Grant	93.569 93.569	State of NH, DHHS State of NH, DHHS	2301NHCOSR 2201NHCSC3	1,723,844 885,717	2,609,561
Community Services Block Grant Discretionary Awards	93.570	State of NH, DHHS	2301NHCOSR		183,193
Low Income Household Water Assistance Program (LIWAP)	93.499	State of NH, Office of Energy & Planning	2101NHLWC5/6		536,711
Head Start Cluster Head Start/Early Head Start Low Cost Extension	93.600 93.600		01CH01231501 01CH01060205	7,926,654 664,773	8,591,427

SCHEDULE OF EXPENDITURES OF FEDERAL AND NON-FEDERAL AWARDS FOR THE YEAR ENDED JULY 31, 2024

FEDERAL GRANTOR/ PASS-THROUGH GRANTOR/PROGRAM TITLE	ASSISTANCE LISTING <u>NUMBER</u>	PASS-THROUGH GRANTOR'S NAME	GRANTOR'S NUMBER	FEDERAL EXPENDITURE	
U.S. Department of Health & Human Services (continued) CCDF Cluster					
Child Care and Development Block Grants	93.575	State of NH, DHHS	2301NHCCDD	1,314,451	
Child Care Mandatory and Matching Funds of the Child Care and Development Fund	93.596	State of NH, DHHS	2301NHCCDF	723,982	2,038,433
Every Student Succeeds Act/Preschool Development Grants	93.434	University of New Hampshire	90TP0060	_	2,428
Total U.S. Department of Health & Human Services				\$	27,921,366
TOTAL				<u>\$</u>	36,053,481
NON-FEDERAL AWARD Community Action Program of Belknap - Merrimack Counties, I Electric Assistance Program	nc.			\$	779,839

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JULY 31, 2024

NOTE 1 BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of Southern New Hampshire Services, Inc. and Affiliate under programs of the federal government for the year ended July 31, 2024. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Southern New Hampshire Services, Inc. and Affiliate, it is not intended to and does not present the financial position, changes in net assets, or cash flows of the Organization.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

NOTE 3 <u>INDIRECT COST RATE</u>

Southern New Hampshire Services, Inc. and Affiliate has elected not to use the ten percent de minimis indirect cost rate allowed under the Uniform Guidance.

NOTE 4 SUBRECIPIENTS

Southern New Hampshire Services, Inc. had no subrecipients for the year ended July 31, 2024.

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors of Southern New Hampshire Services, Inc. and Affiliate

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the combined financial statements of Southern New Hampshire Services, Inc. and Affiliate (a New Hampshire nonprofit organization), which comprise the statements of financial position as of July 31, 2024 and 2023 and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements, and have issued our report thereon dated March 31, 2025.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the combined financial statements, we considered Southern New Hampshire Services, Inc. and Affiliate's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Southern New Hampshire Services, Inc. and Affiliate's internal control. Accordingly, we do not express an opinion on the effectiveness of Southern New Hampshire Services, Inc. and Affiliate's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Southern New Hampshire Services, Inc. and Affiliate's combined financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Dover, New Hampshire March 31, 2025

INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Directors of Southern New Hampshire Services, Inc. and Affiliate

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Southern New Hampshire Services, Inc. and Affiliate's compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of Southern New Hampshire Services, Inc. and Affiliate's major federal programs for the year ended July 31, 2024. Southern New Hampshire Services, Inc. and Affiliate's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

In our opinion, Southern New Hampshire Services, Inc. and Affiliate complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended July 31, 2024.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditors' Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Southern New Hampshire Services, Inc. and Affiliate and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Southern New Hampshire Services, Inc. and Affiliate's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Southern New Hampshire Services, Inc. and Affiliate's federal programs.

Auditors' Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Southern New Hampshire Services, Inc. and Affiliate's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Southern New Hampshire Services, Inc. and Affiliate's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Southern New Hampshire Services, Inc. and Affiliate's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Southern New Hampshire Services, Inc. and Affiliate's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Southern New Hampshire Services, Inc. and Affiliate's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditors' Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Dover, New Hampshire March 31, 2025

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED JULY 31, 2024

SUMMARY OF AUDITORS' RESULTS

- 1. The auditors' report expresses an unmodified opinion on whether the combined financial statements of Southern New Hampshire Services, Inc. and Affiliate were prepared in accordance with GAAP.
- 2. No significant deficiencies disclosed during the audit of the combined financial statements are reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*. No material weaknesses are reported.
- 3. No instances of noncompliance material to the combined financial statements of Southern New Hampshire Services, Inc. and Affiliate, which would be required to be reported in accordance with *Government Auditing Standards* were disclosed during the audit.
- 4. No significant deficiencies in internal control over major federal award programs are reported in the *Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance.* No material weaknesses are reported.
- 5. The auditors' report on compliance for the major federal award programs for Southern New Hampshire Services, Inc. and Affiliate expresses an unmodified opinion on all major federal programs.
- 6. There were no audit findings that are required to be reported in accordance with 2 CFR section 200.516(a).
- 7. The programs tested as major programs were: U.S. Department of Health and Human Services; Temporary Assistance for Needy Families, ALN 93.558; CCDF Cluster Child Care and Development Block Grant, ALN 93.575, Child Care Mandatory and Matching Funds of the Child Care Development Fund, ALN 93.596, Low Income Household Water Assistance Program, ALN 93.499, U.S. Department of Agriculture; Special Supplemental Nutrition Program for Women, Infants and Children, ALN 10.557, U.S. Department of Labor; WIOA Cluster, WIOA Adult Program, ALN 17.258; and NH Public Utilities Commission; NON-FEDERAL, Electric Assistance Program.
- 8. The threshold for distinguishing Type A and B programs was \$1,081,604.
- 9. Southern New Hampshire Services, Inc. and Affiliate was determined to be a low-risk auditee.

FINDINGS - FINANCIAL STATEMENTS AUDIT

None

FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT

None

SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED JULY 31, 2024

There were no findings or questioned costs that were required to be reported in the Schedule of Findings and Questioned Costs for the year ended July 31, 2023.